

RESPONSIBLE BUSINESS

PHASE ONE – LAUNCH OF 135 HENRY BOOT▶

COMMUNITY PARTNERSHIP PLAN – MARCH 2021

The Group's Community Partnership Plan was shaped from a community engagement consultation we undertook with our people in 2020.

The plan has found us collaborating with, and supporting, our charity, educational and community partners to create meaningful and lasting impact on their work. In doing so, we have engaged our people to get involved and utilise their skills, knowledge and experience to make a difference for our communities.

KEY OBJECTIVES

- To provide a strategic approach to charitable support, educational engagement and volunteering.
- To provide guidance as we support our charity, educational and community partners.
- To engage our people to get involved and utilise their skills, knowledge and experience.

NEW EQUALITY, DIVERSITY, AND INCLUSION STRATEGY – APRIL 2021

The Group's Equality, Diversity and Inclusion Strategy aims to work with all our partners to ensure our business and sector is truly representative, and that we offer all our current and prospective people an inclusive, accessible and forward-thinking workplace.

We aim to create a fair, accessible, diverse and inclusive working environment, while acknowledging the challenges our sector has traditionally faced in achieving this.

KEY OBJECTIVES

- **Success for all** – All our people will have the best possible opportunities for success, free of the barriers of prejudice and discrimination.
- **Inclusivity for all** – To promote inclusion and accessibility for all.
- **Knowledge for all** – Enabling and ensuring impactful change through knowledge, awareness and cultural shift.

LAUNCH OF OUR NET ZERO CARBON (NZC) FRAMEWORK – JUNE 2021

The Group's Net Zero Carbon Framework aims to guide the business to achieve NZC for all direct emissions by 2030.

Since 2020, a team comprising of colleagues from across the Group, with support from consultancy firm Anthesis, have analysed the Group's directly controlled Greenhouse Gas (GHG) emissions. Following this, the team produced a Framework which will help guide the business in two phases to reduce directly controlled carbon emissions by 2030.

KEY OBJECTIVES

- To achieve NZC for our directly controlled GHG emissions (Scopes 1 and 2) by 2030.
- To enhance our understanding of our indirectly controlled GHG emissions and deliver reduction solutions.
- To empower our people and partners to take positive action to collaboratively decarbonise.



Read more about Phase one see pages 53 to 57

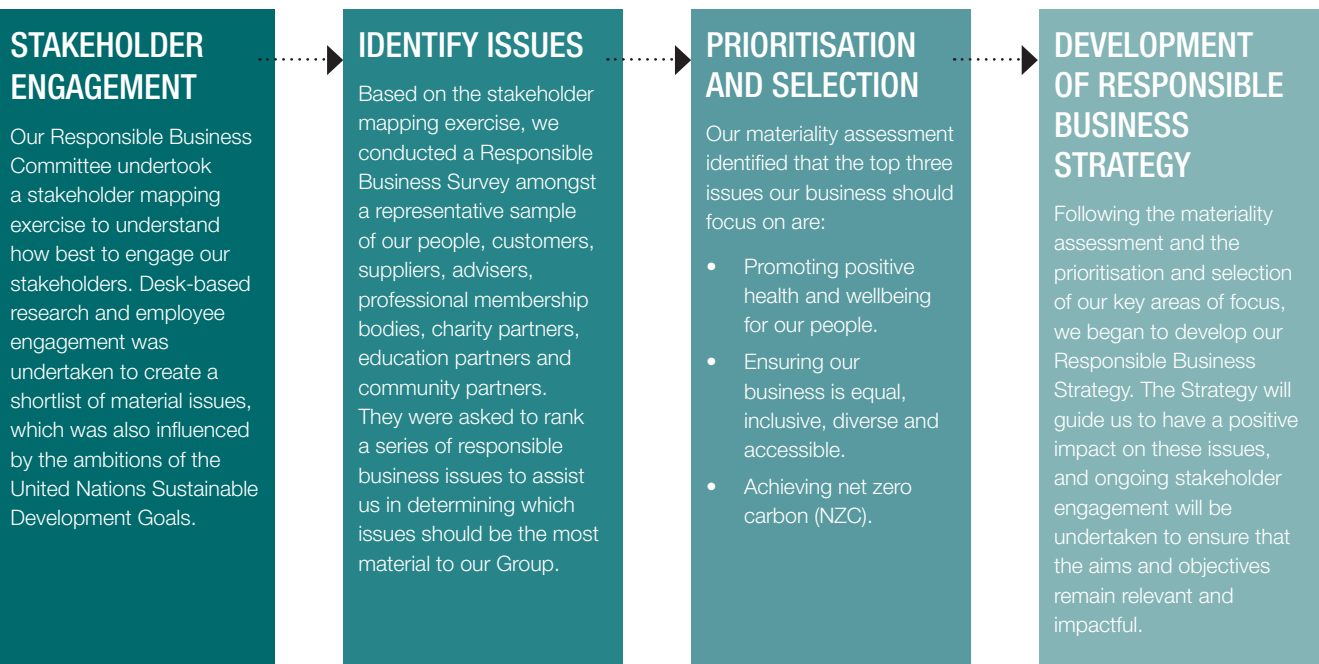


LAUNCH OF PHASE 2 OF OUR RESPONSIBLE BUSINESS STRATEGY

PROCESS FOR DEVELOPING RESPONSIBLE BUSINESS STRATEGY

135 Henry Boot and the wider work undertaken in 2021 put us in a strong position to develop Phase 2 of our Responsible Business Strategy, which launched in January 2022. Phase 2 sets ambitious objectives and targets for the medium term, ensuring we maintain our bold and determined approach to achieving significant environmental and social value through our work.

In developing Phase 2 of our Responsible Business Strategy, it was vital that we captured the opinions and views of our people and partners. We wanted to understand the issues they thought were the most material when considering how our business generates positive impact and social value.



Read more about Phase two see on pages 66 to 67

